Session 4 - Information and Communication

### From data to decision support:

Knowledge and Workflow Management in a military environment – Examples

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The Fraunhofer-Gesellschaft is focussed on applied research for public and private enterprises



- Annual research volume of more than €1.8 billion (mainly contract research)
- 18,000 employees (mainly educated in natural sciences or engineering)
- Covering a large variety of technical and social aspects
- Large international network

#### Fraunhofer FKIE

Location Wachtberg and Bonn

Founded 1963 Staff >380

Budget >28 Mio. €

Director Prof. Dr. Peter Martini

Deputy director Prof. Dr.-Ing. Christopher Schlick

#### Research areas

- Analysis of sensor data and sensor modeling
- Multi-sensor data fusion
- Unmanned Systems (UGV, UAV)
- Robust heterogeneous communication networks
- Secure communication and IT security (Cyber Defense)
- Distributed information processing in heterogeneous systems
- Information and knowledge management
- Ergonomics and human-machine systems

### FKIE is part of the Fraunhofer Group "Defense and Security"

- 1 EMI High-Speed Dynamics, Ernst-Mach-Institut
- 2 IAF Applied Solid State Physics
- 3 ICT Chemical Technology
- 4 IOSB Optronics, System Technologies and Image Exploitation
- 5 INT Technological Trend Analysis
- 6 FHR High Frequency Physics and Radar Techniques
- 7 FKIE Communication, Information Processing and

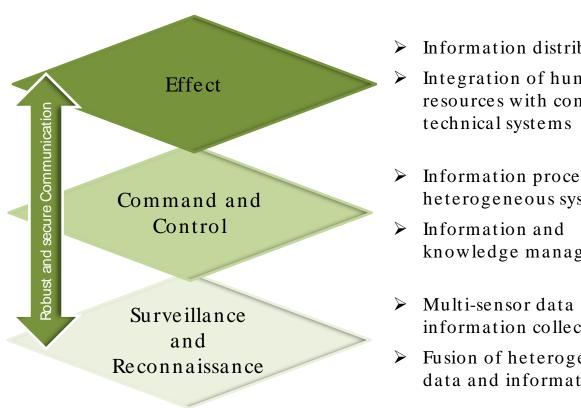
Ergonomics

#### **Guest Institute**

a IIS Integrated Circuits



### Our research effectively supports the entire Bundeswehr military reconnaissance and command process



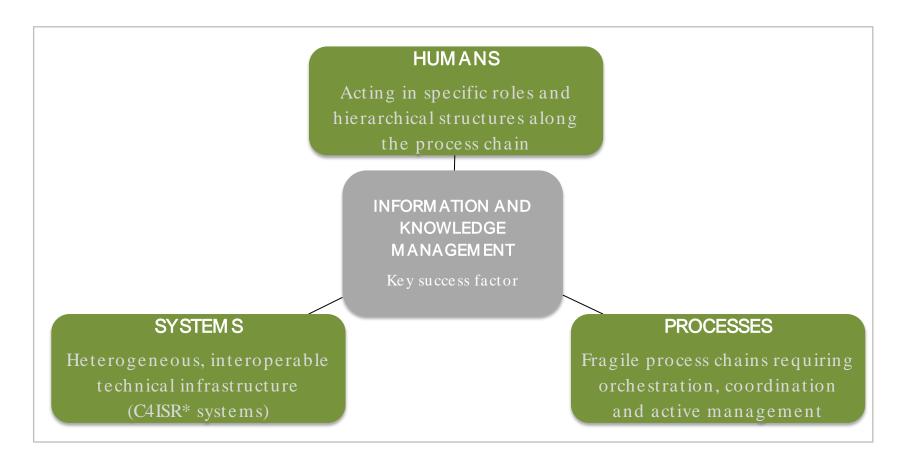
- Information distribution
- Integration of human resources with complex
- > Information processing in heterogeneous systems
- knowledge management
- Multi-sensor data and information collection
- Fusion of heterogeneous data and information

Impact through rolebased, coordinated action and impact assessment

Common Relevant Operational Picture and Decision Support

Situational. Awareness and Assurance

There are clear structural similarities between information management in military and air traffic environments



<sup>\*</sup>C4ISR – Command, control, communication, computers, information, surveillance, reconnaissance

## Knowledge and Workflow Management

Decision Support Systems for the German Armed Forces:

### Mission Reporting System

(dt. EinsMWBw)

- Central instrument for harmonizing information streams between contingents and command centers
- Provides the Joint Operations Command with all necessary information
- Communicates and analyses messages, directives, and requests from users throughout all command levels



### Multi National Intelligence Cell

(dt. DVU ZMiINW)

- Enables an information assessment at J2 OpCenters \*)
- Provides the Common Relevant Operational Picture (CROP)
- Supports decision making based on a Shared Mental Model

\*) J2: enemy situation

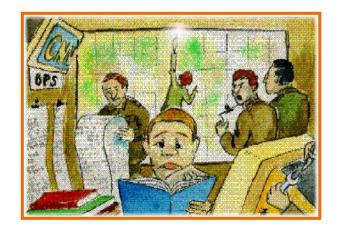




### Transformation in the Armed Forces

### Challenges

- Amount of data, observations, documents, etc. is rapidly growing
- Decisions are time-critical
- Increased networking and complexity of organizations
- Changes in business processes (decisions are made decentralized rather than in concrete hierarchical network structures)
- Organizational changes are accompanied by loss of information and knowledge (e.g. during contingent rotation)
- → Improved information and knowledge management becomes the key capability to overcome current deficiencies
- Key Area: Network Centric Operations (NCO)
  - NCO is a visionary concept ...
  - ... for a systematic combination of technical and social capabilities!



## Knowledge Management Solutions

### Different instruments in different applications

Level of Problem	Reference (Games)	Instrument							
(1) Simple	Ludo (Mensch-Ärgere-Dich-Nicht) Simply rolling dice: No benefit through expertise and experience	Knowledge Database							
(2) Complicated	Chinese Checkers (Halma) More rules, different strategies are possible: Experienced players have advantages.	Tutorial							
(3) Complex	Chess Action and reaction or of greater importance than the rules: Experience and knowledge is essentiell.	Work Shadowing, Learner-Master- Principle, Story Telling							
(4) Chaotic	Team sports (z.B. Fußball)  More or less chaotic through multiple strategies of different players and contrahents. Predictions are difficult.	Collaboration Plattform							

## Knowledge Management Solutions

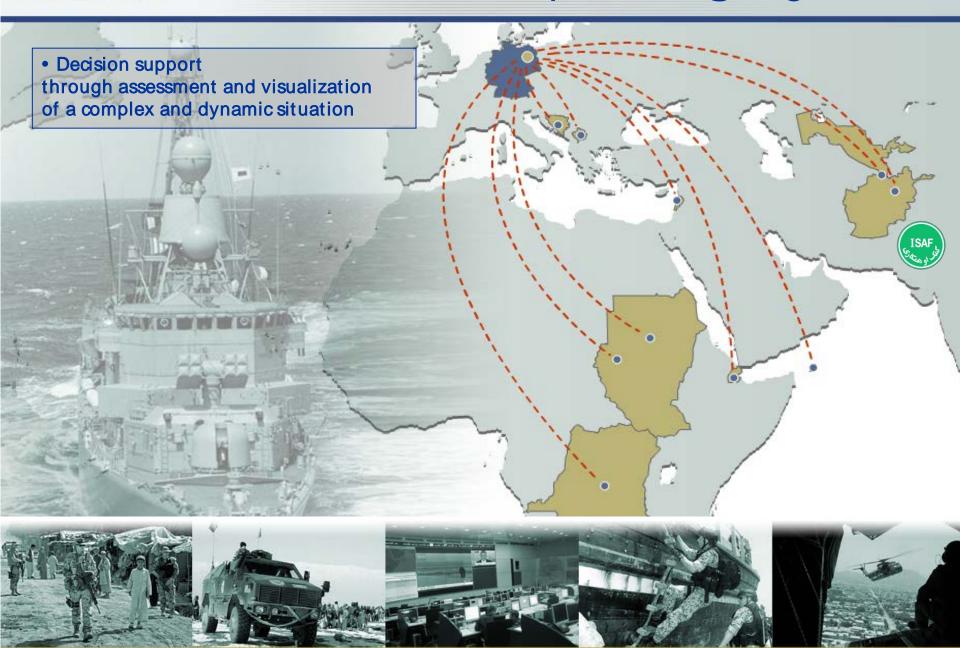
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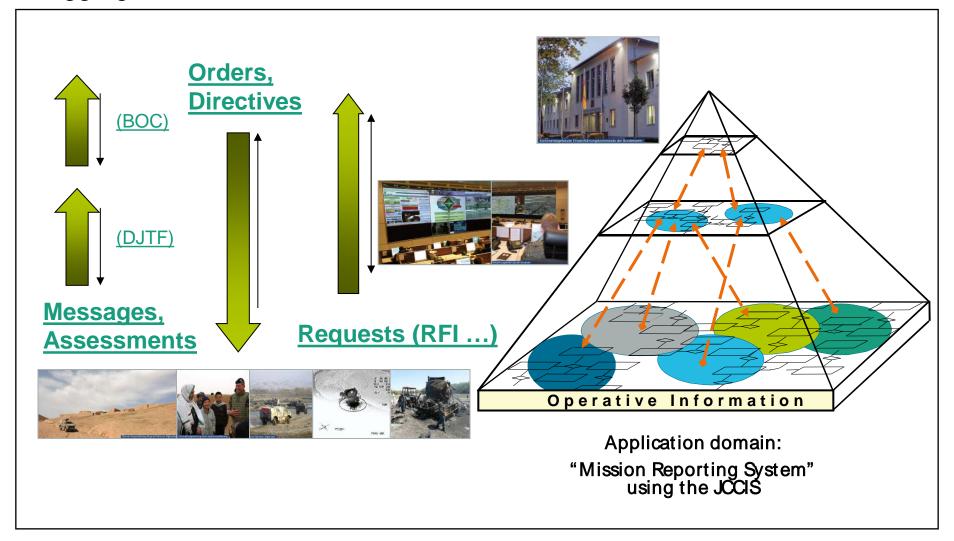
# Mission Reporting System



## Mission reporting system

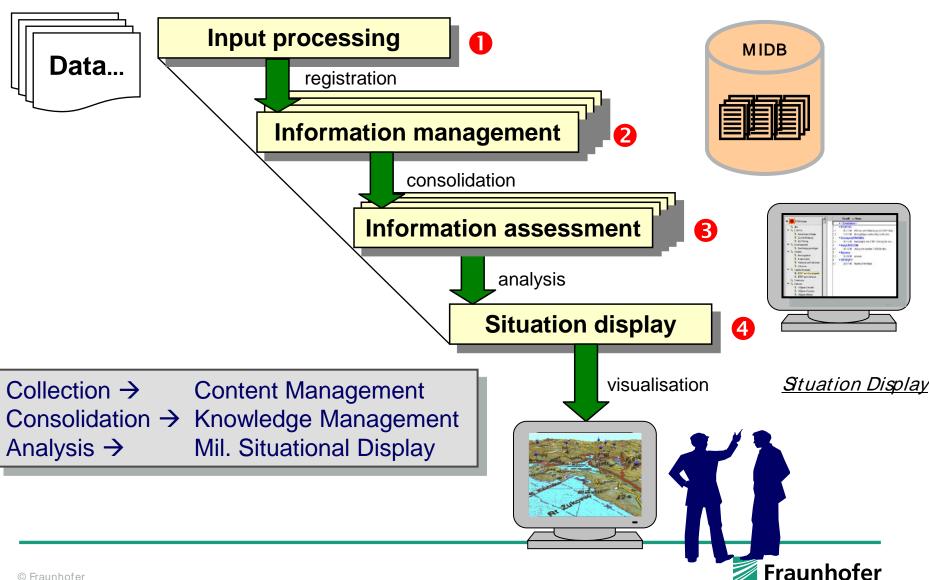
# ISAF LEGISLAND

### Aggregation and dissemination of information



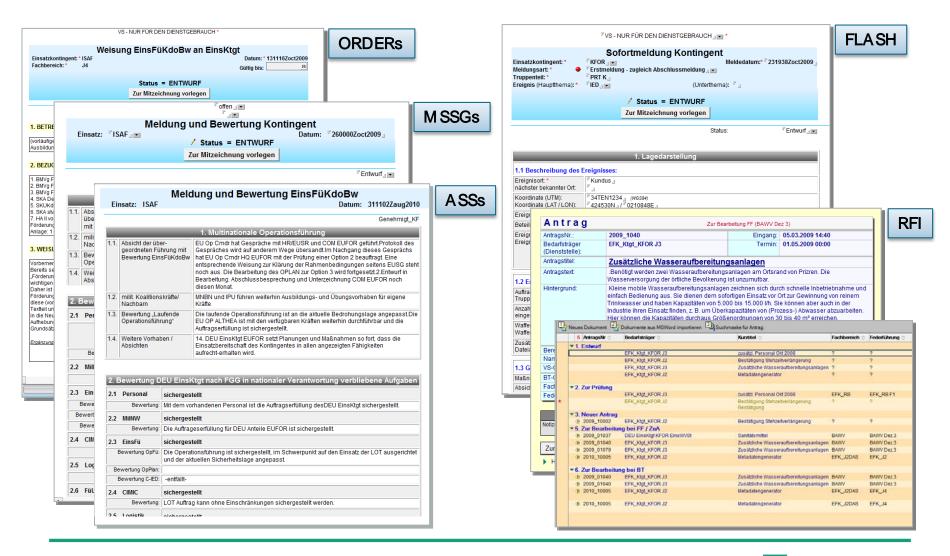
## Mission reporting system

Concept of Operation (e.g. messaging)



# ISAF L

# Mission reporting system Mssgs (routine + flash), RFIMS, Commands

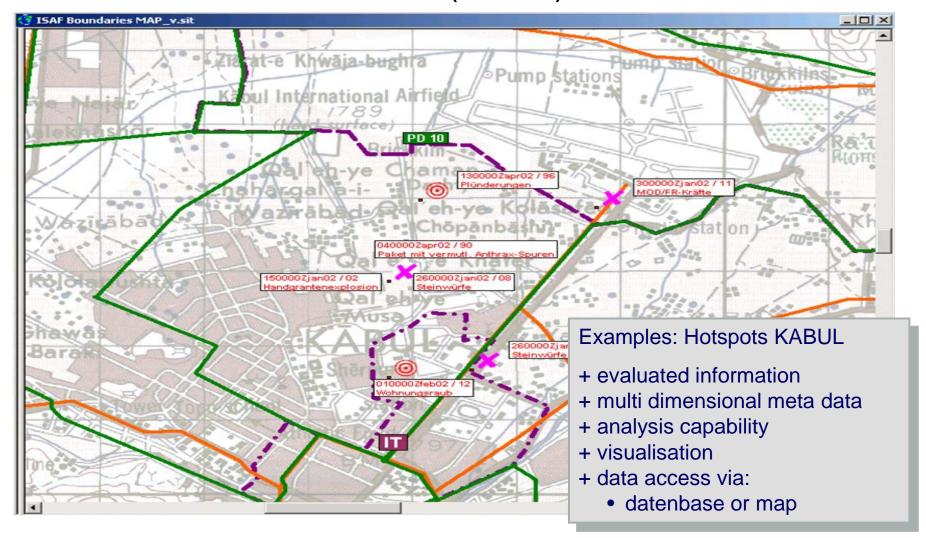




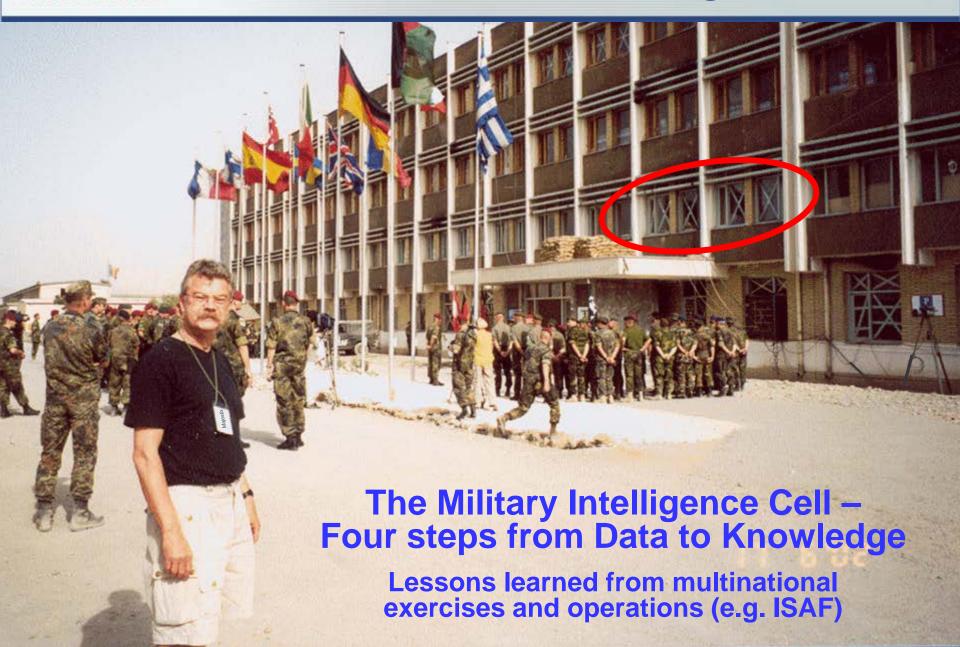


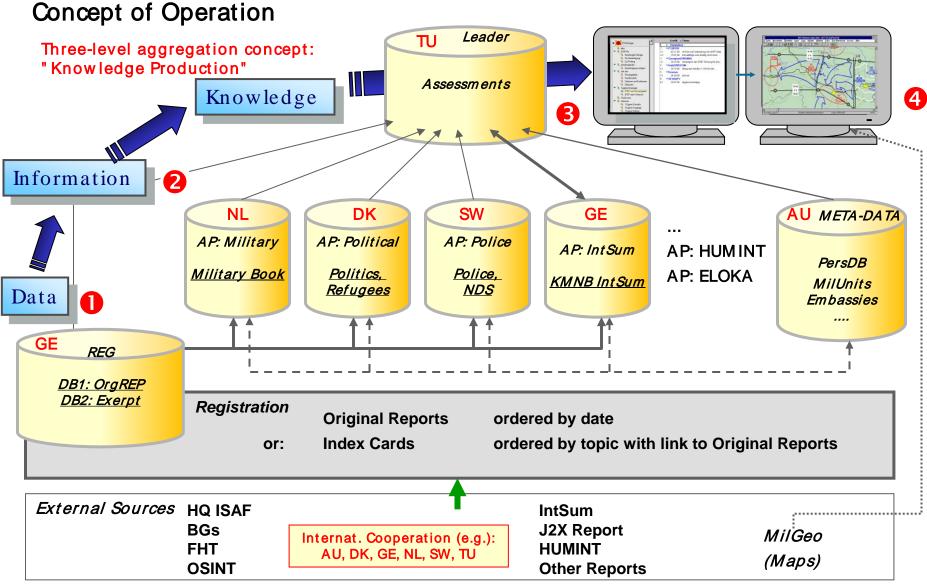


⊕ Enable the "shared mental model" ( → CROP)

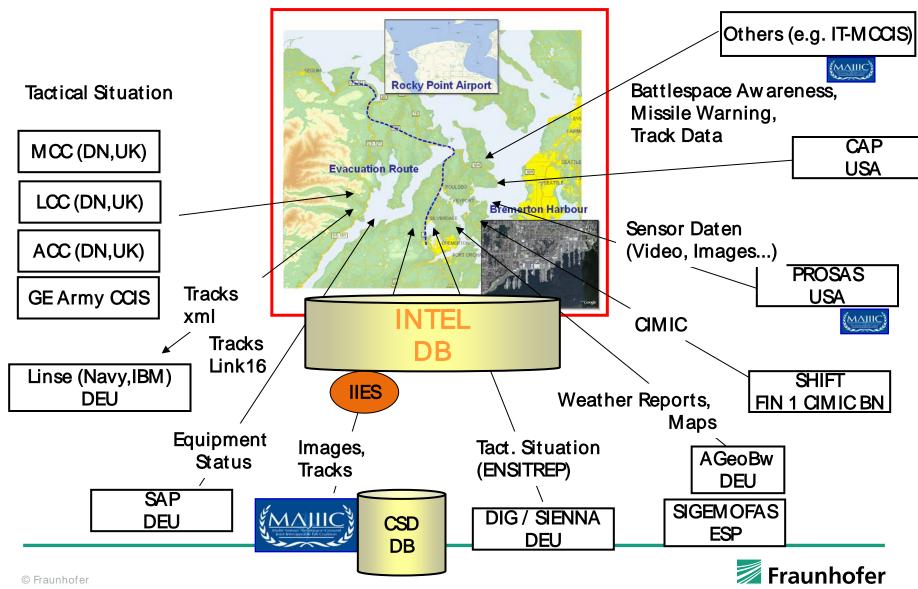






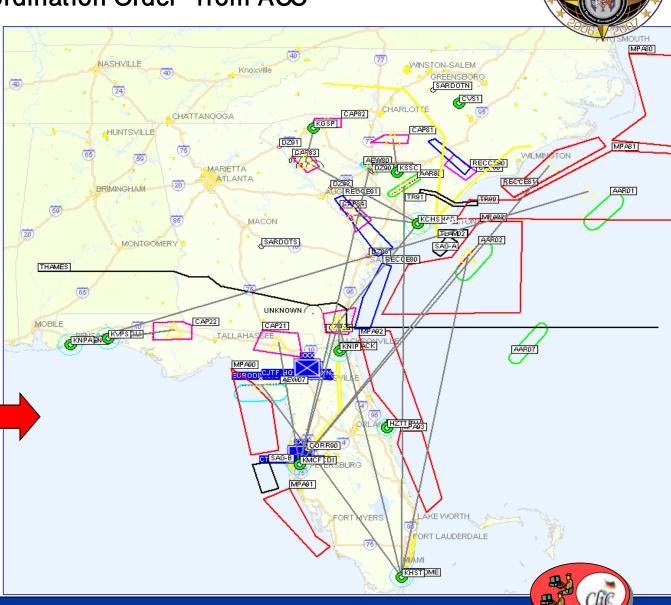


Context sensitive display: "Evacuation Operation" (Neo)

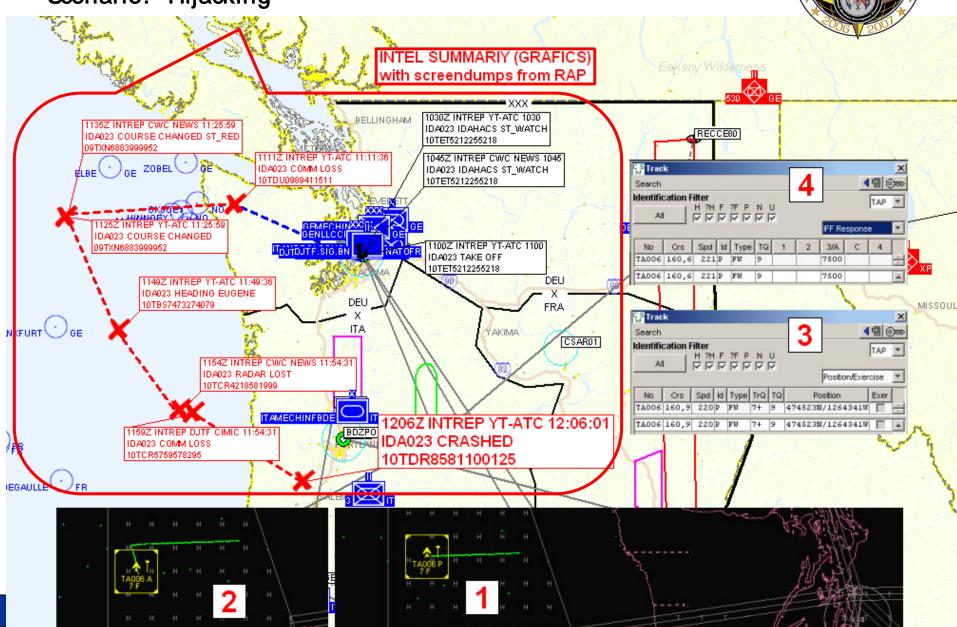


Example: "Air Coordination Order" from ACC





Scenario: "Hijacking"



# Knowledge and Knowledge Management Conclusion



Knowledge

**Information** 



### **Criteria for effective approaches:**

- Gathering and consolidation of raw data
- Methods for Searching, Sorting, Filtering, Analysis
- Aggregation and Display according to dimensions:
  - → Subject, Space and Time
- Optimized User Access and Human Machine Interface!

### **Products and Technologies:**

- Groupware Systems
- Content Management Systems
- Document Management Systems

**Starting point!?** 



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### **Information**



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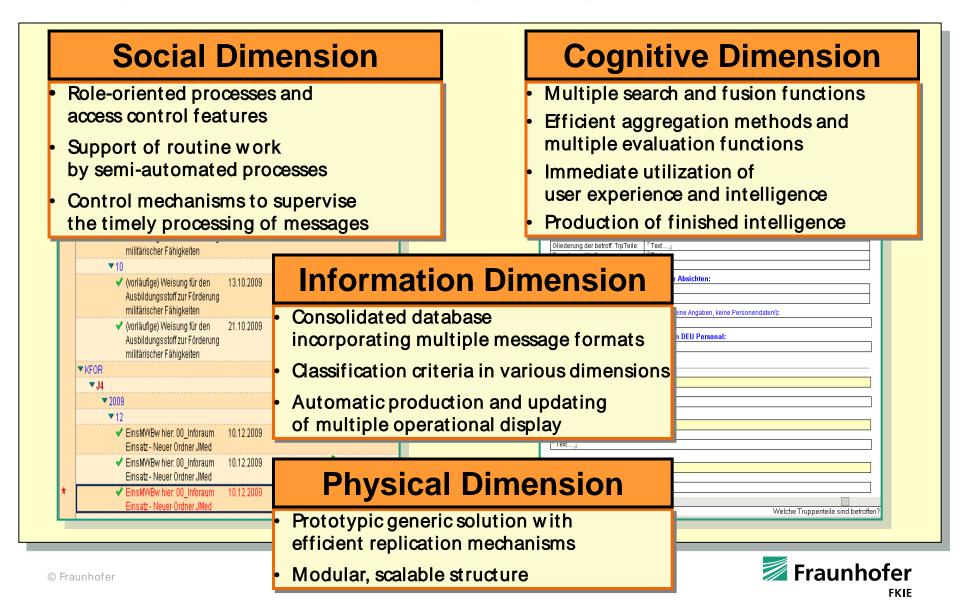
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- Groupware Systems!!
- Content Management Systems!?
- Document Management Systems !?

**Starting point!!** 



# From data to decision support — through combination of Knowledge Management + Collaboration Tools

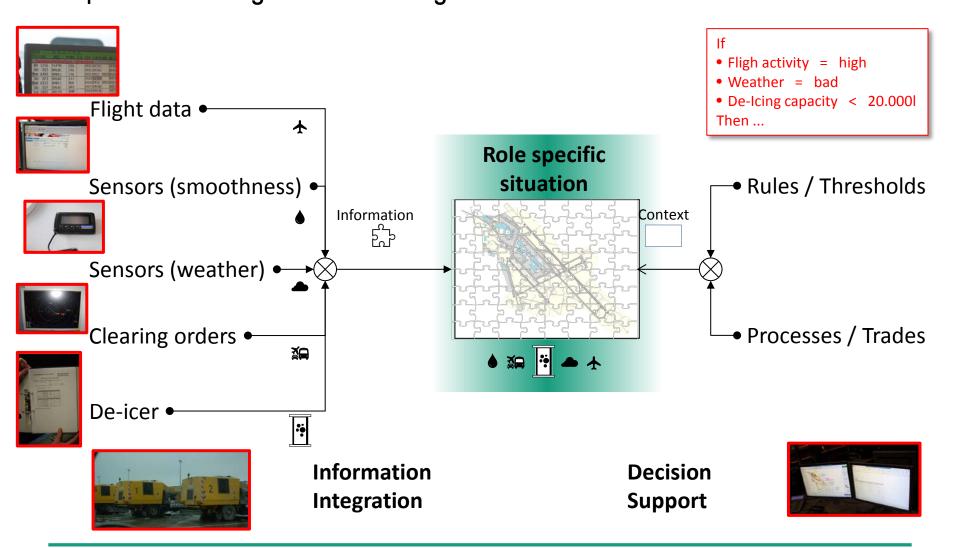


# CGN Airport: Information Integration and Decision Support Process <u>analysis</u> and communication <u>design</u>

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# CGN Airport: Information Integration and Decision Support Subprocess: De-icing of aircraft wings



# CGN Airport: Information Integration and Decision Support HMI-Design: De-icing of aircraft wings

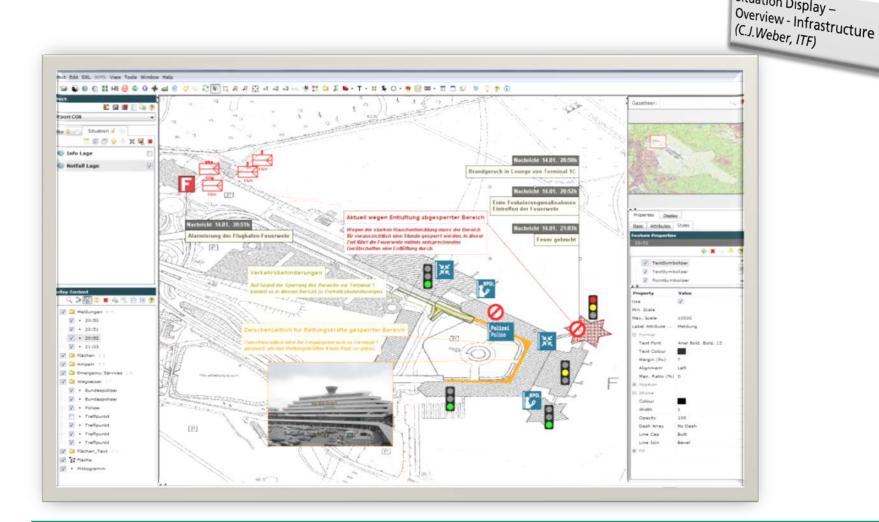
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Events, messages, object data, process data



Project CGN Airport: Integration and Decision Support

HMI-Design: Situation display (Infrastructure)



Situation Display –

Project CGN Airport: Integration and Decision Support

HMI-Design: Situation display (Parking situation)



Project CGN Airport: Integration and Decision Support

HMI-Design: Situation display (Alarms)



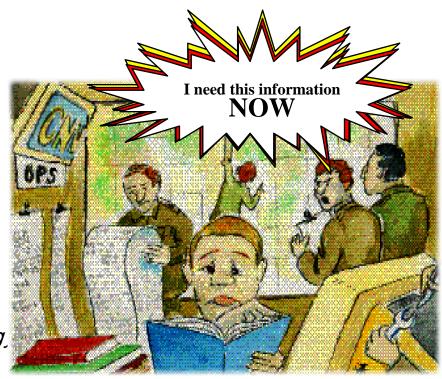
### Knowledge and Workflow Management

FKIE / ITF: Information Technology for Command and Control

An optimal combination of Knowledge + Workflow Management is an essential success factor!

Main challenge: Coordination of aspects like

- Organisation culture
- Structural and functional organisation
- Human resources management
- Information and Communication Technolog



"The adequate balancing of these factors is mission critical."



### Session 4 - Information and Communication







## Session 4 - Information and Collaboration







## Session 4 - Information and Collaboration



"Knowledge and Workflow Management"

Dr. Kai Nürnberger, Jürgen Kaster Fraunhofer Institute for Communication, Information Processing and Ergonomics





## Session 4 - Information and Collaboration





"Knowledge and Workflow Management"

### Thank you for your attention!

Dr. Kai Nürnberger, Jürgen Kaster Fraunhofer Institute for Communication, Information Processing and Ergonomics







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